

CABINET

15 November 2016

Title: Establishment of the Barking and Dagenham Delivery Partnership (BDDP)	
Report of the Cabinet Member for Community Leadership and Engagement	
Open Report	For Decision
Wards Affected: All	Key Decision: No
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Accountable Director: Tom Hook, Strategy and Programmes Director	
Accountable Strategic Director: Jonathan Bunt, Strategic Director for Finance and Investment	
Summary <p>The recent Growth Commission report confirmed that delivery of the Council's vision for the borough is a joint effort and not something the Council can achieve on its own. Everyone needs to play their part to ensure the vision is clearly articulated and delivered.</p> <p>In order to achieve this, the Council has embarked upon two related projects which respond to some of the recommendations made by the Commission. The first is to develop a Borough Manifesto setting out the 20-year vision for the borough. The draft manifesto is currently out for a 12-week public consultation ending on 31 October. Findings from the consultation will inform the development of the manifesto.</p> <p>The second is to establish a partnership arrangement comprising all key partners which will collectively be responsible for providing oversight, direction, and leadership in order for the borough to achieve its aspirations. To achieve this, the Council propose to establish a Barking and Dagenham Delivery Partnership (BDDP) which will own and deliver key strategic priorities for the borough. The partnership will be a consultative forum and all decisions will continue to be made through existing decision-making forums.</p>	
Recommendation(s) Cabinet is recommended to agree to the establishment of the Barking and Dagenham Delivery Partnership (BDDP) on the terms set out in the report.	
Reason(s) The Barking and Dagenham Delivery Partnership (BDDP) is a key part of enabling the Council to deliver the vision and priorities through ensuring partners are all involved and lead the process. As recommended by the Growth Commission, ensuring everyone plays their part in the delivery of the vision will be key to success.	

1 Introduction

- 1.1 The delivery of the Council's vision and ambition requires a reinvigorated approach to partnership working. The Growth Commission stated:

'The Council cannot act alone and if that new agenda is to be as successful as it has the potential to be, it will be critical that it engages business, the community and other stakeholders' and 'the burden of fulfilling the vision will be borne by those best places to do so, with.... each playing an appropriate leading role'.

The importance of strong partnership working with stakeholders in the future of the borough was a key recommendation of the Growth Commission and one which the Council is keen to ensure is delivered. A good relationship is crucial if the scale of the transformation and growth planned for the borough is to be delivered.

- 1.2 The borough has always worked in partnership with businesses, voluntary and community organisations, other relevant organisations and its residents. Partners regularly come together in many forums and at many levels to work collectively to achieve the best for the area. Consideration however needs to be given to re-establishing an overarching partnership building upon existing structures. To this end, it is proposed that an overarching partnership called the Barking and Dagenham Delivery Partnership (BDDP) be created.
- 1.3 There are a number of existing partnerships which are responsible for delivery in certain areas. These will continue to operate in their existing form with the proposed BDDP sitting on top as the overarching partnership forum. The new overarching partnership will be a consultative forum and unlike other Boards such as the Health and Wellbeing Board, will not have any formal decision making authority. Formal decisions will continue to be made through existing forums. Key existing thematic partnerships in the borough include:
- Health and Wellbeing Board
 - Community Safety Partnership
 - Children's Trust
 - Safeguarding Children's Board
 - Safeguarding Adults Board
 - Employability Partnership
 - Cultural Partnership
- These will continue to operate as they do with no changes proposed to them.
- 1.4 The Chief Executive chaired a meeting with key partners in September. This meeting provided an update to partners on progress on the transformation plans and the Borough Manifesto. The appetite for setting up the BDDP was also discussed along with draft terms of reference. All partners present supported the need for an overarching partnership. There was consensus that a meeting of key partners would help deliver the plans for the borough and would provide a mechanism to ensure collective leadership in realising the vision.
- 1.5 It is proposed that once established, the first meeting of the BDDP will take place in December. The partnership will receive an update on the Borough Manifesto development and will provide input before it is agreed for presentation at Cabinet.

2 Aims and Objectives of the BDDP

2.1 As mentioned above at a meeting with our partners in September, the terms of reference for the proposed BDDP were considered. Partners supported the need for the partnership and agreed the draft terms of reference. The section below sets out what partners felt should be the aims and objectives of the new partnership. BDDP will be established to achieve delivery of key strategic local priorities.

2.2 Aim:

- To own and deliver the key strategic priorities of the borough as articulated through the Borough Manifesto

2.3 Objectives:

- Develop a single vision for the Borough
- Commit to an outcomes framework through to 2035 to which partners work - 'The Borough Manifesto'
- Create a mechanism to allow for debate of key issues
- To enable partners to comment, constructively challenge and share ideas, knowledge and expertise

2.4 The partnership will:

- Ensure the delivery of the Borough Manifesto
- Act as a lead body for implementation of change in the borough
- Commit to joint working and joint delivery
- Be transparent and accountable to local people
- Promote networking and sharing of ideas
- Serve as a means of communication to wider organisations and the public.

2.5 Where locally agreed priorities and targets conflict with parent organisations and / or Government Departments' priorities every effort will be made by the partnership to ensure that local priorities prevail.

3 Membership

3.1 The partnership shall consist of:

- London Borough of Barking & Dagenham
- BHRUT (Barking, Havering, Redbridge University Hospitals NHS Trust)
- NELFT (North East London Foundation Trust)
- CCG (Clinical Commissioning Group)
- Chamber of Commerce
- Metropolitan Police
- London Fire Brigade
- Barking and Dagenham College (BDC)
- University of East London (UEL)
- Coventry University
- Primary School representation
- Secondary School representation
- Third Sector representation – Council for Voluntary Service (CVS)

- Department for Work and Pensions (DWP)
- Cultural partnership
- Any other partners deemed necessary by the Chair

4 Ways of working

- 4.1 Invitations to the BDDP are to Chief Executive's. Substitutes of an appropriate level are welcome to attend meetings.
- 4.2 The Chair of the partnership will be the Deputy Leader of the Council/Cabinet Member for Community Leadership & Engagement. The Leader of the Council will also sit on the BDDP.
- 4.3 Meetings will be held quarterly in public with the notes and papers available on the Council's website. All papers will be open to Freedom of Information requests. Secretariat support will be provided corporately by LBBD.

5 Monitoring delivery of the vision

- 5.1 The BDDP will play a key role in monitoring delivery of the vision and priorities for the borough. The partnership will oversee the development and delivery of the Borough Manifesto. The partnership will receive progress reports and will collectively drive delivery of the vision ensuring those best placed to deliver do so with everyone playing their part.

6 Consultation

- 6.1 The proposed members of the partnership have been consulted and all support the creation of BDDP. The Cabinet Member for Community Leadership and Engagement has been consulted and will Chair the partnership.

7 Financial Implications

Implications completed by: Jonathan Bunt, Strategic Director of Finance and Investment

- 7.1 There are no specific financial implications as a result of this report. Members will not be expected to pay a membership fee nor will the partnership have any financial decision making authority. The cost of secretariat for meetings will be absorbed by the Council.

8 Legal Implications

Implications completed by: Dr. Paul Field, Senior Lawyer

- 8.1 The BDDP will be a consultative forum providing direction and input on delivery of the vision for the borough. The partnership will not have any formal decision making authority and therefore any decisions will continue to be made via existing established routes. Nevertheless it will play an important part in ensuring that local stakeholders are consulted during the development of policy and decision making.

9 Other Implications

- 9.1 **Risk Management** – There are no specific risks associated with this report. The establishment of BDDP will help the Council and partners manage risk associated with delivery of the vision and priorities as set out in the Borough Manifesto.
- 9.2 **Customer Impact** – The vision and priorities give a clear and consistent message to residents and partners in Barking and Dagenham about the Council’s role in place shaping and providing community leadership.
- 9.3 **Safeguarding Children** - The priority **Enabling social responsibility** encompasses activities to safeguard children in the borough and is delivered through the Local Safeguarding Children Board and Children’s Trust.
- 9.4 **Health Issues** - The priority **Enabling social responsibility** encompasses activities to support the prevention and resolution of health issues in the borough and is delivered through the Health and Wellbeing Board.
- 9.5 **Crime and Disorder Issues** - The priority **Encouraging civic pride** encompasses activities to tackle crime and disorder issues and will be delivered through the Community Safety Partnership.

Public Background Papers Used in the Preparation of the Report: None

List of appendices: None